

Rovuma LNG Phase 1 Project

Midstream

Early Works

Engineering, Procurement, and Construction (EPC) Services

Qualification Questionnaire

January 31, 2024

Rev 0

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Definitions

For the purpose of this Qualification Questionnaire, the following terms shall have the meaning set forth below. The definitions cover the singular as well as the plural:

- (a) "Company" means the legal entity identified as such in the "Instructions and Disclaimers" section of this Qualification Questionnaire.
- (b) "Company Affiliate" means (i) Mozambique Rovuma Venture S.p.A. ("MRV") and MRV Shareholders; (ii) Exxon Mobil Affiliates; (iii) any company or partnership in which MRV or any parent of MRV (a) owns or (b) controls, directly or indirectly, more than fifty percent (50%) of the ownership interest having the right to vote or appoint its directors or their functional equivalents ("Affiliated Company"); and (iv) any joint venture in which MRV, any parent of MRV, or an Affiliated Company is the operator.
- (c) "Contractor Entity" means the legal entity in the form of a prime contractor or consortium or incorporated joint venture that will submit a formal response to this Qualification Questionnaire hereunder in accordance with this Qualification Questionnaire.
- (d) "EPC" means engineering, procurement, and construction.
- (e) "ExxonMobil Affiliates" means (i) Exxon Mobil Corporation or any parent of Exxon Mobil Corporation; (ii) any company or partnership in which Exxon Mobil Corporation or any parent of Exxon Mobil Corporation (a) owns or (b) controls, directly or indirectly, more than fifty percent (50%) of the ownership interest having the right to vote or appoint its directors or their functional equivalents ("Affiliated Company"); and (iii) any joint venture in which Exxon Mobil Corporation, any parent of Exxon Mobil Corporation, or an Affiliated Company is the operator.
- (f) "MRV Shareholders" means ExxonMobil Development Africa B.V., Eni S.p.A. and CNODC Dutch Cooperatief U.A.
- (g) "Qualification Process" means the process Company undertakes to evaluate Contractor Entity's experience, capacity, and capability to perform the Project in accordance with Company requirements.
- (h) "Qualification Questionnaire" means this Qualification Questionnaire, including its appendices and tables.

Instructions and Disclaimers

Mozambique Rovuma Venture S.p.A, Mozambique Branch (MRV) (hereinafter referred to as “Company”) is requesting additional information from Contractor Entity in relation to provision of Engineering, Procurement, and Construction (EPC) of Early Works for the Midstream portion of the Mozambique Rovuma LNG Phase 1 Project (hereinafter referred to as “Project”) to be located at Afungi Peninsula in Mozambique.

- 1) Company will use the responses provided by Contractor Entity to evaluate, at its sole discretion, whether or not Contractor Entity meets the minimum requirements for the Project.
- 2) Contractor Entity should complete this Qualification Questionnaire by inserting responses in the designated fields and providing attachments as requested. The request to “describe” an item in regard to a specific question is intended to obtain a brief, concise statement. Questions that do not apply to Contractor Entity should be clearly marked as “Not Applicable”.
- 3) Where Contractor Entity is proposed to be a consortium or incorporated joint venture, this Qualification Questionnaire must be completed on behalf of the consortium or joint venture. Please note, the final date for confirmation of the proposed consortium or incorporated joint venture is the closing date as specified in item 13) below.
- 4) If any of the information requested in Appendix C has been recently furnished to Company, or any Company Affiliate, and has not changed, such information does not need to be resubmitted. In such case, Contractor Entity should furnish the appropriate contact information (e.g., name of project, name of contact point, etc.) so that the required information can be retrieved or otherwise verified by Company.
- 5) Where additional information is required to complete a response, Contractor Entity should answer each question or item on a separate, attached sheet. The response should restate the specific question or item at the top of the page, including the number of such question or item, followed by Contractor Entity’s response. Responses should be in sequential order, consistent with this Qualification Questionnaire format.
- 6) Contractor Entity should submit a response with the understanding that Company accepts no obligation of confidentiality with respect to any information disclosed to Company during the Qualification Process, unless specifically covered by a separate, written confidentiality agreement between Company and Contractor Entity. By submitting a response, Contractor Entity agrees that it will place no restrictive notices on any document (including drawings) provided as part of this Qualification Questionnaire. Contractor Entity further agrees that if it does place such notices on documents, Company is authorized to remove and/or disregard any such restrictive clauses and shall be free to use and disclose to third parties any or all information contained therein without accounting to the Contractor Entity. Company considers information provided to Contractor Entity in these documents to be proprietary and should be treated as confidential by Contractor Entity.
- 7) Contractor Entity’s completion and submittal of this Qualification Questionnaire, and any participation in the Qualification Process, including any statements whether oral or written between Company and Contractor Entity, shall not create or be deemed or construed in any way so as to create any binding legal relationship or contract between Company and Contractor Entity. Furthermore, such submittals will not guarantee placement on a bid list or the award of any contract or work. The Qualification Process is for informational purposes only.
- 8) Company reserves the right to reject any and/or all submittals at its sole discretion.

- 9) All costs and expenses incurred by Contractor Entity or any other party participating in the Qualification Process shall not be reimbursed by Company and are solely for Contractor Entity's / other party's account.
- 10) Company reserves the right to contact all references provided by Contractor Entity, visit any Contractor Entity work location, and/or interview any Contractor Entity personnel during the Qualification Process.
- 11) When the term "relevant" is used in this Qualification Questionnaire, Company refers to projects, activities, and experience which are comparable to the Rovuma LNG Phase 1 Project - Midstream. For the purpose of completing this Qualification Questionnaire, "relevant" is:
 - a. any EPC projects involving engineering, designing, procurement, fabrication, construction, installation, commissioning, and project management of (i) camps; (ii) associated civil, support, and security infrastructure; (iii) camp operations, maintenance, and security in the oil and gas industry where Contractor Entity has played a major role.
 - b. any projects executed in remote locations with limited access to existing infrastructure and resources where Contractor Entity has played a major role.
- 12) As part of the Qualification Process, Contractor Entity shall prepare a company overview presentation that highlights Contractor Entity's experience, capabilities and capacity but focuses on its preliminary execution strategy for the Project, including, where applicable, the organizational structure of consortia or joint venture arrangement. This presentation will be used in engagement meetings to evaluate Contractor Entity's qualification for the Project. For proposed joint venture/consortium, Company's strong preference is that you attend the engagement meetings jointly to ensure that all members of the proposed consortium or incorporated joint venture have a clear understanding of the Project requirements and can contribute to the Project. Particulars of the engagement meetings will be communicated by Company in due course.
- 13) **To be eligible for consideration, the responses to the Qualification Questionnaire must be submitted in the EMLL Supplier Management Portal <https://prod-moz.daismmp.com/> by no later than Friday, 15 March 2024, at 5 p.m. Maputo Time (GMT+2). After submitting the documents, Candidates are requested to send an email confirming submission to emmlprocurement@exxonmobil.com.**
- 14) The Expression of Interest and Qualification Questionnaire will be published in both English and Portuguese. If there is a conflict between the English and Portuguese versions, the English version(s) shall prevail.

Company's Contact Information

If Contractor Entity has any questions regarding this Qualification Questionnaire, Contractor Entity should contact the following Company representatives:

ExxonMobil Point of Contact 1:

Name: Dilara Yaman (Contracts Lead)
E-mail Address: dilara.yaman@exxonmobil.com

ExxonMobil Point of Contact 2:

Name: Fruzsina Besenyei (Contracts Engineer)
E-mail Address: fruzsina.t.besenyei@exxonmobil.com

Important Notice

Personal Information

- 1) Company collects personal information directly from Contractor Entity through this Qualification Questionnaire for Early Works EPC services.
- 2) Company also collects personal information about Contractor Entity's employees, owners, and/or business associates. By completing this Qualification Questionnaire, Contractor Entity consents to the information provided being used by Company for the purposes described below. Contractor Entity should also obtain the written consent of anyone whose information has been included in this Qualification Questionnaire for the use and transfer of such information as appropriate.

Purposes and Disclosures

- 1) The information gathered from this Qualification Questionnaire and during Qualification Process is used by Company for legitimate business purposes and in connection with a potential business relationship with Contractor Entity. In particular, this Qualification Questionnaire is used to evaluate potential risks to which Company may be exposed under the U.S. Foreign Corrupt Practices Act (FCPA) and other anti-bribery laws as a result of entering into a commercial relationship with Contractor Entity or associated third parties. For this purpose, Company shares Contractor Entity's information with other Company Affiliates, if necessary.
- 2) Any Company Affiliate receiving and processing this information is expected to do so consistently with the purposes and disclosures description set out in this notice and will protect such data consistent with applicable policies and laws.
- 3) This processing may occur in another country that may not have been deemed by Contractor Entity's country to provide adequate data privacy protection.

Contractor Entity's Participation

- 1) Contractor Entity's participation in the Qualification Process is voluntary.

By signing the

- 2) Consent of Disclosure page, Contractor Entity declares that it has the proper authority to disclose the relevant information and that Contractor Entity consents to the processing as described above, accepting that such collection, storing, or other processing may be conducted by a third party or may occur in another country.

Consent of Disclosure

Contractor Entity understands how the personal information provided in response to this Qualification Questionnaire and all attachments thereto will be used and consents to the use, transfer, and disclosure of such information in accordance with the purposes and disclosures described above.

Signed: _____

Date: _____

Name and Title: _____

Contractor Entity's Contact Information

[Note: Where applicable, complete for all members of the consortium or incorporated joint venture.]

Contact Name, Title: _____

Address:

City: _____

State or Province: _____

Postal Code: _____

Country: _____

Office Phone Number: _____

Facsimile Number: _____

Email Address: _____

1. Technical Capabilities

1.1. Experience

1.1.1. Using Appendix A – Relevant Project Experience (attached), describe up to five (5) relevant EPC projects, and the role of the Contractor Entity, in the oil and gas industry that Contractor Entity has performed design and engineering (camp facility, support facilities and associated civil works), camp construction, site preparation, and security infrastructure works; and camp operations, maintenance, and security services as an EPC contractor, either by itself or through participation in a joint venture/consortium, over the past 10 years, including current work in progress. Please identify the roles the Contractor Entity performed for each listed project.

1.1.2. Describe and provide evidence to demonstrate Contractor Entity's previous relevant EPC project experience in performing below-mentioned works for projects in remote greenfield locations/countries comparable to the Project location:

1. Design and Engineering for camp and support facilities (greater than 1000 beds) (including architectural, structural, civil, mechanical, E&I, etc). Please specify scope Contracting Entity was responsible for
2. Site preparation and construction of (i) camps (greater than 1000 beds, (ii) associated support and civil infrastructure, (iii) security systems and security infrastructure. Please specifically identify recent experience with earthwork, power generation, water treatment, sewage treatment, waste management, security, telecommunication systems, and camp facilities.
3. Operations, maintenance, and security of camps in remote high-risk environments of greater than 500 beds. Please specifically identify recent experience with accommodation, catering and commissary, laundry, housekeeping, pesticide handling, utilities, roads and parking, firefighting and fire safety, health and medical services, security, telecommunication, and vector control.
4. Clearing and grubbing of large areas (i.e. 400,000 m² or similar size). Please specifically identify recent experience with vegetation and tree clearing, reuse and disposal of materials resulted after clearance.

Provide examples of techniques employed to overcome challenges associated with climate, terrain, permitting, security, design standards, etc., associated with this Project location.

[Place response here]

1.1.3. Identify any lessons learned from similar previous projects' successes and failures and describe how they will be incorporated into the execution strategy for the Project.

[Place response here]

1.2. Systems, Procedures, and Processes

- 1.2.1. Where applicable, describe how the consortium or incorporated joint venture plans to integrate systems, procedures, and processes into one cohesive process / team for project execution.

[Place response here]

- 1.2.2. Describe Contractor Entity's specific systems and capabilities (e.g. databases, hazard studies and risk assessments, technical computing, weight and quantity estimating, calculations, drawing development, document control etc.) to develop EPC designs on a typical project, including use of any relevant design tools and/or software applications.

[Place response here]

1.3. Project Management

- 1.3.1. Describe Contractor Entity's internal interface management process for EPC Services, including a typical strategy/plan for interfacing with Company's project team.

[Place response here]

- 1.3.2. Describe Contractor Entity's external interface management process for EPC Services, including a strategy/plan for interfacing between the consortium or incorporated joint venture partners and various engineering and EPC subcontractors, host governments, etc.

[Place response here]

- 1.3.3. Describe Contractor Entity's project management systems, procedures, and tools for planning and executing EPC Services.

[Place response here]

1.4. Quality

- 1.4.1. Describe how Contractor Entity develops a project-specific quality plan, including how the plan is adapted to meet project-specific requirements and interface within the consortium or incorporated joint venture, where applicable.

[Place response here]

- 1.4.2. Provide data and feedback to demonstrate effectiveness of any third-party inspections of independent certifying bodies.

[Place response here]

- 1.4.3. Describe national and international quality standards that Contractor Entity's organization conforms to (e.g., ISO 9001). List the length of time certified, certifying agencies, and locations certified.

[Place response here]

1.5. Execution Planning

- 1.5.1.** Describe how Contractor Entity develops an execution strategy, execution plan, and Work Breakdown Structure (WBS) for an EPC project that is being led by Contractor Entity.

[Place response here]

- 1.5.2.** Describe what systems and processes are used to provide constructability input into the design, including constructability reviews as well as tracking and closeout of identified actions. Describe what resources are used to provide input (e.g., constructability and execution reviews, client representatives, present staff, contracted resources, etc.).

[Place response here]

- 1.5.3.** Describe Contractor Entity's plan for the project execution planning organization during a similar EPC. Provide roles and responsibilities for key project management, engineering, procurement, manufacturing, installation support and commissioning planning project team members.

[Place response here]

- 1.5.4.** Describe how Contractor Entity intends to address interface planning considering Contractor Entity will interface with multiple internal interfaces (including consortium or incorporated joint venture and subcontractors, where applicable) and external parties (e.g., Company's project management team, the government, etc.) during EPC.

[Place response here]

- 1.5.5.** Describe any new tools and technologies, including digital, that will be utilized by Contractor Entity during EPC to improve productivity and explain their role in achieving the Project's objectives.

[Place response here]

- 1.5.6.** Include Contractor Entity's experience with Advanced Work Packaging (AWP).

[Place response here]

1.6. Cost and Schedule Estimating

- 1.6.1.** Describe how Contractor Entity would typically propose that progress and productivity are measured, weighted, tracked, and reported, including (i) physical progress in Contractor Entity's engineering and site offices, and (ii) Contractor Entity's engineering, procurement, and construction, where applicable. Explain how progress and productivity are used to update project schedules. Attach an example of a recent progress/productivity measurement report.

[Place response here]

- 1.6.2.** Describe Contractor Entity's system of change management and reporting in Contractor Entity's engineering, procurement, and construction, where applicable. Describe how contract change orders are identified, estimated, logged, and tracked.

[Place response here]

- 1.6.3.** Describe Contractor Entity's cost estimating and scheduling techniques and software utilized in Contractor Entity's engineering offices. Highlight procedures used to estimate EPC Services and schedules. Discuss processes/reviews used to ensure accuracy of the cost estimate and schedules.

[Place response here]

1.7. Procurement Support Services

- 1.7.1. Describe how Contractor Entity develops project-specific procurement plan, including how the plan is adapted to meet Project specific requirements. Briefly describe Contractor Entity's procurement organization(s) including an outline of how it is expected that responsibilities will be allocated between the members of the consortium or incorporated joint venture, where applicable.

[Place response here]

- 1.7.2. Describe the process Contractor Entity uses to qualify and select subcontractors and vendors, including the criteria used and how these criteria are applied. Describe what software or tools are used to track and report on procurement management.

[Place response here]

- 1.7.3. Describe Contractor Entity's typical strategies to plan for local content in contracting during EPC for the execution phase (e.g., local content surveys, etc.).

[Place response here]

1.8. SSH&E, Regulatory, and Socioeconomic

- 1.8.1. Describe major components of Contractor Entity's Safety, Security, Health, and Environment (SSH&E) management program including proactive programs for EPC Services. Provide an explanation of how Contractor Entity's SSH&E program is incorporated into Contractor Entity's engineering designs. Provide evidence of capacity in identifying applicable regulatory processes and ability to apply for and acquire approvals/permits, licenses and authorizations as required for the construction and overall operations of facilities included in the Scope. Provide attachments for further clarification, as needed.

[Place response here]

- 1.8.2. Describe Contractor Entity's safety and health management organization and systems. Specifically describe Contractor Entity's current work practices regarding the assignment of safety advisors and office-competent persons to projects. List Contractor Entity's safety certifications to National or International standards. Describe how Contractor Entity's senior management demonstrates commitment and leadership to safety.

[Place response here]

- 1.8.3. List and describe Contractor Entity's security experience in high and severe threat environments.

[Place response here]

- 1.8.4. Describe Contractor Entity's safety, health, and security planning methodology for the execution phase typically performed during EPC. Include an outline of how it is expected that responsibilities will be allocated between the members of the consortium or incorporated joint venture, and whose systems will be used, where applicable.

[Place response here]

- 1.8.5. Does Contractor Entity have an established Security Program ☐ Yes ☐ No
If yes, attach a summary of the program, including a list of its major components.

- 1.8.6. Does Contractor Entity have an established set of Security policies, ☐ Yes ☐ No
rules, and work practices which is documented and made available to
workers, including activity locations and digital/cyber security?
If yes, attach a list of contents.

- 1.8.7. Does Contractor Entity have established Security roles and ☐ Yes ☐ No responsibilities?

If yes, attach a copy of roles and responsibilities for the Security program.

- 1.8.8. Describe Contractor Entity's security incident management and investigation procedures. Provide security incident investigations from similar previous projects, if applicable.

[Place response here]

- 1.8.9. Does Contractor Entity have an established Threat Level escalation ☐ Yes ☐ No program?

- 1.8.10. Does Contractor Entity have an emergency (security scenario) ☐ Yes ☐ No evacuation procedure?

If yes, attach a copy of the evacuation procedure.

- 1.8.11. Describe Contractor Entity's relationship with local community, Public Affairs and Human Resources representation, and any past incidents.

[Place response here]

- 1.8.12. Describe Contractor Entity's socioeconomic and community relations planning for the execution phase typically performed during EPC including engaging local businesses and hiring and training of local labor.

[Place response here]

1.9. Construction & Construction Equipment

- 1.9.1. Describe Contractor Entity's construction management program, including how the program interface will work within the consortium or joint venture, where applicable.

[Place response here]

- 1.9.2. Describe Contractor Entity's typical planning prior to start of fabrication and/or construction including a list of major activities and relevant timing. Describe Contractor Entity's process for ensuring that Engineering / Procurement deliverables are planned and produced/received in a manner to support Construction that does not result in delays to the Project schedule, including how the process interface within the consortium or joint venture will be managed, where applicable.

[Place response here]

- 1.9.3. Describe Contractor Entity's typical arrangements for logistics (materials, personnel, consumables), and preferences on self-performance vs subcontracting. If subcontracted, please advise how Contractor Entity ensures that subcontractor performs in a manner so as to comply with buyer standards and not impact project schedule.

[Place response here]

- 1.9.4. Describe Contractor Entity's typical strategy to mobilize an experienced workforce (all areas). Include the typical sources, location, and experience of the labor.

[Place response here]

2. Technical Capacity

2.1. Ongoing and Anticipated Project Work

- 2.1.1. Using Appendix B – Ongoing and Anticipated Project Work (attached), list all major ongoing and anticipated projects that the Project will be competing with for resources. Where applicable, complete for all members of the consortium or incorporated joint venture.

2.2. Organization

- 2.2.1. Attach organization charts that indicate all of Contractor Entity's engineering divisions, companies, and subsidiaries. Indicate which area(s) of Contractor Entity's organization would likely be utilized to perform this scope of work and attach an example EPC Services organization chart.

2.3. Joint Venture / Consortium (if applicable)

- 2.3.1. Provide the rationale behind forming a consortium or incorporated joint venture for the Project. Describe the reasons for choosing this business structure and the benefits it brings to the Project.

[Place response here]

- 2.3.2. Attach copy of the Joint Operating Agreement (JOA) governing the relationship among the partners, if it has been executed, or Memorandum of Understanding (MoU) or equivalent. If a JOA/MoU has not yet been executed, provide a status update on its development, including any outstanding issues or challenges that need to be resolved.

[Place response here]

- 2.3.3. Provide the name and legal structure of the consortium or incorporated joint venture and the date when the entity was formed.

[Place response here]

- 2.3.4. Identify the partner that will be in a lead role and represents the consortium or incorporated joint venture for the Project.

[Place response here]

- 2.3.5. Describe the roles and responsibilities among the partners and how they will be allocated.

[Place response here]

- 2.3.6. Describe the proposed consortium's or incorporated joint venture's previous experience working together on projects that are similar in scope or complexity to the Project. Provide insights on successes and how you managed any issues or challenges that arose during the arrangement.

[Place response here]

- 2.3.7. Describe the proposed project approach and methodology of the consortium or incorporated joint venture and how it addresses the Project requirements.

[Place response here]

2.4. Potential Project Offices

2.4.1. In Table 1 below, describe the location(s) of the office(s) and any support offices that Contractor Entity would propose to use for the Project, including how the work might be divided among the members of any consortium or incorporated joint venture.

2.4.2. Provide the names and locations of offices that Contractor Entity would propose to use as a High Value Engineering Centers (HVEC).

[Place response here]

Qualification Note: Contractor Entity must identify their Lead Office and any Supporting Office Locations in the table below. Add additional columns or tables as necessary.

Table 1: EPC Office Capacity

Name and Affiliation: _____			
Office/Worksite Location: _____			
	Principal Offices ⁽¹⁾		
	[Lead Office Location]	[Support Office Location]	[Support Office Location]
EPC Services Breakdown	<i>Indicate total manhours in the applicable boxes below, for each office.</i>		
Project Management			
Discipline Engineering (including Project Design Specification development and Project Design Basis development)			
Computer-Aided Engineering (CAE) Analysis			
Project Team			
Manufacturing			
Global Technical Support Services			
In-Country Technical Support Services (including warehouse of rental tooling)			
Purchasing			
Subcontracting			
Manufacturability and Manufacturing Planning			
Logistics Planning			
Execution Planning Studies			
Project Control – Cost Estimating			
Project Control – Schedule			
Total hours for each office location			

2.5. Safety Statistics

Contractor Entity should provide the safety performance information requested in

Table 2 below only for the last 3 (three) years using the definitions shown. These statistics should include Contractor Entity's employees and onsite contractors.

Table 2: Contractor Entity's Safety Statistics

Calendar Year	Number of Work Hours	Number of Fatalities	Number of LTI ⁽¹⁾	Number of TRI ⁽²⁾	Number of NMI ⁽³⁾
Notes: 1) A Lost time Injuries (LTI) occurs if a person's condition, resulting from an occupational injury or illness, prevents him or her from performing their normal job description during their next scheduled work shift. 2) Total Recordable Incidents (TRI) includes worksite accidents that results in specific medical treatment, loss of consciousness, restriction of work or motion, or transfer to another job. Specific medical treatment includes the following: <ul style="list-style-type: none"> • Treatment of infection • Second- or third-degree burns • Fractures • Application of sutures or other wound closing device • Follow-up medication or treatment after an initial treatment for a minor injury • Admission to a hospital or an equivalent medical facility for treatment 3) A Near Miss Incident (NMI) is an undesirable or unexpected worksite event that could have resulted in an injury, operation incident, or property damage under slightly different conditions of timing, space, position, or sequence of events.					

2.5.1. Provide information regarding any safety violations Contractor Entity has faced during the last 5 (five) years:

Number of Safety Violations/Fines Contractor Entity has received each year from regulatory agencies	2019	2020	2021	2022	2023

Provide an explanation of each Safety Violation/ Fine listed.

[Place response here]

2.5.2. Provide historical Security statistics for the past 3 (three) years.

[Place response here]

3. Financial Capacity

Contractor Entity must provide its Financial Capacity information by completing the following appendix attached to this Qualification Questionnaire, for all members of the consortium or incorporated joint venture, where applicable: Appendix C – Financial and Legal Information

Appendices

Appendix A Relevant Project Experience

Qualification Note: Throughout this Appendix A, Contractor Entity should provide all information requested in the fields below.

Describe up to five (5) relevant EPC projects, and the role of the Contractor Entity, in the oil and gas industry that Contractor Entity has performed design and engineering (camp facility, support facilities and associated civil works), camp construction, site preparation, and security infrastructure works; and camp operations, maintenance, and security services as an EPC contractor, either by itself or through participation in a joint venture/consortium, over the past 10 years, including current work in progress. Duplicate the below template as needed.

Name of Project:			
Contract Award Date:			
Client Information:	Name of Client/Owner:		
	Client Contact Point:		
	Name:		
	Title:		
	Telephone No.:		
	Facsimile No.:		
	Email Address:		
Facility Location:			
Contract Type: (Detailed Engineering, EPC, etc.)			
Compensation Method: (Lump Sum, Reimbursable Cost, Unit Price, etc.)			
Any available metrics on size (e.g., tons, number of modules, number of equipment items, etc.)			
[Place response here]			
Contracted Scope of Work: (details of actual work performed, man-hours, etc.)			
[Place response here]			
Brief description of project facilities: (technical description, greenfield, brownfield, etc.)			
[Place response here]			
Type of Construction: (stick build, pre-assembly, modularization, skid mounted, etc.)			
[Place response here]			

Estimated Value of Project:	<u>[Insert Amount]</u> USD
Estimated Contract Value of Contractor Entity's Scope of Work:	<u>[Insert Amount]</u> USD
Schedule (Start/Finish): (if in progress, provide expected completion date)	
Average and peak number of engineers / labor staffed:	
Total Hours for Project:	

Appendix B Ongoing and Anticipated Project Work

Qualification Note: Throughout this Appendix B, Contractor Entity should provide all information requested in the fields below.

Using this form, list all major ongoing and anticipated projects that the Project will be competing with for resources. Duplicate the below template as needed. If multiple office locations are used for a single project, duplicate and populate a separate template for each office location. If any information is considered confidential, omit the details, and indicate "Confidential" in the appropriate field.

Name of Project:	_____
Contractor Entity's Project Office Location:	_____
Estimated or Actual Contract Award Date:	_____
Estimated Contract Completion Date:	_____
Brief description of project facilities: (technical description, location, greenfield, brownfield, etc.)	
	[Place response here]
Contracted Scope of Work: (Detailed Engineering, EPC, etc.)	
	[Place response here]
Average and Peak number of engineers / labor staffed:	_____
Total Estimated Manhours:	_____

Appendix C Financial and Legal Information

Qualification Note: Throughout this Appendix C, Contractor Entity should provide all information requested in the tables and fields below.

C.1 Is Contractor Entity owned or controlled by a parent company? ☐ Yes ☐ No

If yes, provide the name and registered location of the parent company:

Full Name of Parent Company

Main Office Physical Address

City

State or Province

Postal Code

Country

Phone Number

Fax Number

Office Website

Name of primary Contact:

Street Address

(if different than above)

City

State or Province

Postal Code

Country

Phone Number

Fax Number

Email Address

C.2 Attach the following items:

- Contractor Entity's organizational charts that indicate all corporate divisions, companies, and subsidiaries, including organizational relationships (i.e., subcontracted, affiliated, etc.).
- Required certificates/registrations/permits to legally work in Project location(s). If this information is not available, explain Contractor Entity's plan to obtain such certificates/registrations/permits.
- Credit rating for Contractor Entity or parent company as issued by S&P, Moody's, Dun & Bradstreet, and/or equivalent rating agencies.
- Audited financial statements (e.g., balance sheet, income statement, cash flow statements) for the current and past 3 fiscal years. If standalone financial statements are not available, provide a detailed breakdown of Contractor Entity parent company's financial statements for major divisions. Financial statements do not need to be submitted if they are available in the public domain. In such cases, provide the link or location where these can be reviewed.

C.3 List the primary spoken and written languages used to conduct business by Contractor Entity.

[Place response here]

- C.4** Describe any major reorganizations in the past 3 years for Contractor Entity (e.g., merger, acquisitions, change of ownership, etc.), including the rationale and current state of the reorganization.

[Place response here]

- C.5** If Contractor Entity is assessed to require additional financial security ☐ Yes ☐ No in relation to the size of the Project, would Contractor Entity or parent company be prepared to provide a bank guarantee? If no, provide the reasons below.

[Place response here]

If yes, provide the name and registered location of the bank(s) that would issue the guarantee. The bank must be an internationally recognized, reputable financial institution acceptable to Company that has a credit rating of 'A-' by Standard & Poor's, 'A3' by Moody's, and a minimum short-term rating of 'A-1' by Standard & Poor's and 'P-1' by Moody's.

Bank Name:

Bank Address:

City:

State or Province:

Postal Code:

Country:

Bank Website Address:

Email Address:

- C.6** If unable to provide a bank guarantee from a bank acceptable to Company, would Contractor Entity or its parent company be prepared to secure confirmation of the bank guarantee from an acceptable bank? ☐ Yes ☐ No
If no, provide the reasons below.

[Place response here]

- C.7** Is Contractor Entity currently operating under any form of bankruptcy protection? If yes, describe the background and explain the current situation below. ☐ Yes ☐ No

[Place response here]

- C.8** Company's contracting terms and conditions include a provision that holds Contractor Entity and its affiliates fully responsible, without limitation, for losses caused by such party's gross negligence or willful misconduct that is attributable to Contractor Entity's and its affiliates' managerial or senior supervisory personnel. The provision relates to hazard loss and supersedes all other indemnifications/releases provided for in the distribution of risk, release and indemnity section of the contract to be signed for the Project execution. Does Contractor Entity agree with this principal? If no, provide the reasons below. ☐ Yes ☐ No

[Place response here]

- C.9 Company's contracting terms and conditions also include a provision ☐ Yes ☐ No that holds Contractor Entity and its affiliates fully responsible, without limitation, for all third-party liability based on the negligence on the part of Contractor Entity and its affiliates. Does Contractor Entity agree with this principal? If no, provide the reasons below.

[Place response here]

- C.10 Describe Contractor Entity's illegal information brokering policy at a high level.
- Has anyone associated with Contractor Entity ever been convicted ☐ Yes ☐ No of illegal information brokering?
- If yes, describe, give background, and explain actions taken below.

[Place response here]

- C.11 Does Contractor Entity have a policy to address the United States ☐ Yes ☐ No Foreign Corrupt Practices Act (FCPA)? If yes, attach policy.

- C.12 Has anyone associated with Contractor Entity's company ever been ☐ Yes ☐ No convicted of an FCPA violation?
- If yes, describe, give background, and explain actions taken below.

[Place response here]

- C.13 Describe the Commercial General Liability, Workers Compensation and Employers Liability, and Automobile Liability insurance levels maintained (owned/non-owned) for Contractor Entity below.

[Place response here]

- C.14 List any work (recent, ongoing, future/anticipated) that may require further consideration for conflict of interest. If applicable, provide examples or explain the type of conflict of interest indicated below.

[Place response here]

- C.15 List any current litigation that Contractor Entity is involved in with Company, any of Company Affiliate, or any other pending litigation that may impact the Project below.

[Place response here]